

# Financial Report



*foundation*  
for the children  
*of the californias*

December 31, 2018

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## **INDEPENDENT AUDITOR'S REPORT**

Board of Directors  
Foundation for the Children of the Californias  
San Diego, California

We have audited the accompanying financial statements of Foundation for the Children of the Californias (a nonprofit organization), which comprise the statement of financial position as of December 31, 2018, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Foundation for the Children of the Californias as of December 31, 2018, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

WEST RHODE & ROBERTS

San Diego, California  
August 28, 2019

**FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS**

**STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2018**

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**ASSETS**

Cash and cash equivalents	\$ 172,437
Investments	4,242,642
Accounts receivable	27,969
Prepaid expenses	7,596
Furniture and equipment	671
Total assets	<u>\$ 4,451,315</u>

**LIABILITIES AND NET ASSETS**

Liabilities:

Accounts payable and accrued liabilities	\$ 8,813
Total liabilities	<u>8,813</u>

Commitments (Note 6)

Net assets:

Without donor restrictions:

Board designated for operating reserves	2,194,150
Board designated for building fund	23,628
Board designated for Telemedicine	47,371
Undesignated	<u>216,769</u>

2,481,918

With donor restrictions	<u>1,960,584</u>
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Total net assets	<u>4,442,502</u>
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Total liabilities and net assets	<u>\$ 4,451,315</u>
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**FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS**

**STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2018**

	Without Donor Restrictions	With Donor Restrictions	Total
<u>Operating activities</u>			
SUPPORT AND REVENUE			
Contributions and grants	\$ 94,032	\$ 317,941	\$ 411,973
Special events	165,840	-	165,840
Net assets released from restrictions	351,826	(351,826)	-
Total support and revenues	611,698	(33,885)	577,813
OPERATING EXPENSES			
Program services	651,867	-	651,867
Supporting services:			
General and administrative	82,796	-	82,796
Fundraising	137,223	-	137,223
Total program and supporting services	871,886	-	871,886
Special events	139,287	-	139,287
Total operating expenses	1,011,173	-	1,011,173
Operating (deficit) excess	(399,475)	(33,885)	(433,360)
<u>Nonoperating activities</u>			
Net investment income	92,736	30,142	122,878
Unrealized loss on investments	(82,067)	(659)	(82,726)
Total nonoperating activities	10,669	29,483	40,152
Change in net assets	(388,806)	(4,402)	(393,208)
NET ASSETS AT BEGINNING OF YEAR	2,870,724	1,964,986	4,835,710
NET ASSETS AT END OF YEAR	\$ 2,481,918	\$ 1,960,584	\$ 4,442,502

**FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS**

**SCHEDULE OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2018**

	Program Services	General & Administrative	Fund- Raising	Total
Salaries	\$ 95,258	\$ 47,630	\$ 95,258	\$ 238,146
Payroll taxes and employee benefits	20,779	10,389	20,779	51,947
	<u>116,037</u>	<u>58,019</u>	<u>116,037</u>	<u>290,093</u>
Indigent care	182,118	-	-	182,118
Clinic - programs	122,291	-	-	122,291
U.S. nutrition education	65,746	-	-	65,746
HIC CURARTE building expense	58,138	-	-	58,138
Physical therapy	46,107	-	-	46,107
Telemedicine	36,265	-	-	36,265
Rent	7,758	3,879	7,758	19,395
Professional services	-	16,500	-	16,500
Office expense	4,040	2,523	4,580	11,143
Meeting and travel	9,037	-	-	9,037
Marketing	670	336	3,151	4,157
Insurance	1,488	744	1,488	3,720
Bank charges	583	-	2,620	3,203
Miscellaneous	1,589	795	1,589	3,973
Total expenses	<u>\$ 651,867</u>	<u>\$ 82,796</u>	<u>\$ 137,223</u>	<u>\$ 871,886</u>

**FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS**

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED DECEMBER 31, 2018**

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CASH FLOWS FROM OPERATING ACTIVITIES	
Change in net assets	\$ (393,208)
Adjustments to reconcile excess of revenues over expenses to net cash provided by operating activities:	
Depreciation	336
Realized and unrealized loss on investments	82,726
Change in operating assets and liabilities	
Accounts receivable	(69)
Prepaid expenses	1,562
Accounts payable	1,055
Deferred revenue	<u>(52,650)</u>
Net cash used in operating activities	<u>(360,248)</u>
CASH FLOWS FROM INVESTING ACTIVITIES	
Net sales of investments	<u>404,030</u>
Net cash provided by investing activities	<u>404,030</u>
Change in cash and cash equivalents	43,782
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>128,655</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 172,437</u>

**Note 1. Organization and Significant Accounting Policies**

**Organization and Activities**

The Foundation for the Children of the Californias (the Foundation) was incorporated in May 1990 as a California non-profit organization for the primary purpose of improving the health and nutrition of children in the border region of San Diego, California and Tijuana, Mexico and in the funding of a pediatric medical complex (Hospital Infantil de las Californias) operated in Tijuana, Mexico by Fundación para los Niños de las Californias, a non-profit Mexican organization.

**Significant Accounting Policies**

**Method of Accounting** – The financial statements of the Foundation have been prepared on the accrual basis of accounting.

**Basis of Presentation** – The financial statements of the Foundation have been prepared in accordance with U.S. generally accepted accounting principles ("US GAAP"), which require the Foundation to report information regarding its financial position and activities according to the following net asset classifications:

**Net assets without donor restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Foundation's management and the board of directors.

**Net assets with donor restrictions:** Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities.

**Measure of Operations** – The statements of activities reports all changes in net assets, including changes in net assets from operating and nonoperating activities. Operating activities consist of those items attributable to the Foundation's ongoing programs. Nonoperating activities are limited to resources that generate return from long-term investments and other activities considered to be of a more unusual or nonrecurring nature.

**Revenue Recognition** – Contributions are recognized as revenue when they are unconditionally pledged or when all conditions have been met.

The Foundation reports contributions as restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted revenues are reclassified to unrestricted revenues and reported in the statement of activities as revenues released from restrictions for operations. Contributions with donor restrictions requiring the principal gift to be held in perpetuity are reported as permanently restricted. The income earned from such assets is generally restricted to the purpose designated by the donor.

**Cash and Cash Equivalents** – The Foundation considers all highly liquid investments with an original maturity of less than three months to be cash equivalents. Cash and cash equivalents include cash in readily available checking accounts.

**Investments** – Investments are recorded at fair value based on quoted market prices.



**Furniture and Equipment** – The Foundation capitalizes all furniture and equipment over \$500. Furniture and equipment are depreciated on a straight-line basis over useful lives of 3 years. Depreciation expense for the year ended December 31, 2018 was \$336.

**Functional Allocation of Expenses** – The statement of functional expenses presents expense by function and natural classification. Expenses directly attributable to a specific functional area of the Foundation are reported as expenses of those functional areas. A portion of costs that benefit multiple functional areas (indirect costs) have been allocated across programs and supporting services based on the full-time employee equivalents of a programs or supporting service

**Income Taxes** – The Foundation is exempt from federal income tax under the provisions of Section 501(c)(3) of the Internal Revenue Code and is also exempt from state income taxes. The Financial Accounting Standards Board (FASB) issued Accounting Standards Codification No. 740-10, *Accounting for Uncertainties in Income Tax*, which sets a minimum threshold for financial statement recognition of the benefit of a tax position taken or expected to be taken in a tax return. The Foundation has reviewed its positions for all open tax years and has determined that it has no uncertain tax positions requiring accrual or disclosure.

**Use of Estimates** – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**New Accounting Pronouncement** – In August 2016, the Financial Accounting Standards Board (FASB) issued ASU 2016-14, Not-for-Profit Entities (Topic 958) – *Presentation of Financial Statements of Not-for-Profit Entities*. This ASU amends the current nonprofit reporting model and enhances nonprofit organizations required disclosures. The ASU addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Foundation has adjusted the presentation of these statements accordingly.

**Subsequent Events** – Subsequent events are events or transactions that occur after the statement of financial position date but before financial statements are available to be issued. The Foundation recognizes in the financial statements, the effects of all subsequent events that provide additional evidence about conditions that existed at that date, including the estimates inherent in the process of preparing financial statements. The Foundation's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the statement of financial position, but arose after that date and before the financial statements are available to be issued.

The Foundation has evaluated subsequent events through August 28, 2019, which is the date the financial statements are available for issuance, and concluded that there were no events or transactions that needed to be disclosed.

FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS  
NOTES TO FINANCIAL STATEMENTS

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**Note 2. Liquidity and Availability of Resources**

The Foundation's financial assets available for general expenditure, that is without donor restrictions limiting their use within one year of the statement of position date, are as follows:

Cash and cash equivalents	\$	172,437
Investments		4,242,642
Accounts receivable		<u>27,969</u>
Total financial assets available within one year		<u>4,443,048</u>
Less:		
Amounts unavailable for general expenditures within one year due to:		
Restricted by donors with purpose restrictions		(856,132)
Restricted by donors in perpetuity		<u>(1,104,452)</u>
Total amounts unavailable for general expenditures within one year		<u>(1,960,584)</u>
Amounts unavailable to management without Board of Directors approval:		
Designated amounts from the Board for:		
Operating reserves		(2,194,150)
Telemedicine		(47,371)
Building fund		<u>(23,628)</u>
Total amounts unavailable to management without Board of Directors approval		<u>(2,265,149)</u>
Total financial assets available to management for general expenditure within one year	\$	<u>217,315</u>

The Foundation maintains policies of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

**Note 3. Fair Value Measurements**

Due to the short-term nature of the assets and liabilities, fair value approximates carrying value. In accordance with Financial Accounting Standards Board Codification No. 820 (FASB ASC 820), fair value is defined as the price that the Foundation would receive upon selling an asset or transferring a liability in an orderly transaction to an independent buyer in the principal or most advantageous market of the asset.

FASB ASC 820 establishes a three-tier hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs and to establish the classification of fair value measurements for disclosure purposes. Inputs refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available. The standard describes three-tier hierarchy of inputs that may be used to measure fair value as follows:

FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS  
 NOTES TO FINANCIAL STATEMENTS

**Level 1:** Quoted prices (unadjusted) of identical assets or liabilities in active markets that the Foundation has the ability to access as of the measurement date.

**Level 2:** Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.

**Level 3:** Significant unobservable inputs that reflect the Foundation's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

Assets and liabilities measured at fair value on a recurring basis are summarized below:

	Fair Value Measurements Using:		
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
	Total		
Assets			
Investments at December 31, 2018	\$ 4,242,642	\$ 4,242,642	\$ -

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined based upon quoted market prices. However, in certain instances, there are no quoted market prices for the Foundation's various financial instruments. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. Accordingly, the fair value estimates may not be realized in an immediate settlement of the instrument.

**Note 4. Investments**

Investments at December 31, 2018, consist of the following:

Fixed income	\$ 3,786,240
Money market	456,402
Total investments	<u>\$ 4,242,642</u>

The following is a summary of net investment income for the year ended December 31, 2018:

Interest and dividends	\$ 139,697
Net realized and unrealized losses	(82,726)
Investment fees	(16,819)
Net investment income	<u>\$ 40,152</u>

**Note 5. Furniture and Equipment**

Furniture and equipment at December 31, 2018, consists of:

Equipment	\$ 6,646
Less accumulated depreciation	(5,975)
	<u>\$ 671</u>

FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS  
NOTES TO FINANCIAL STATEMENTS

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**Note 6. Commitments**

The Foundation leases office space under a lease agreement, which expires in June 2020. In addition, the Foundation leases the office copier under an operating lease that expires in December 2022. For the year ended December 31, 2018, rent expense totaled \$22,770.

Future minimum lease obligations are as follows:

Years Ending December 31,	
2019	\$ 21,524
2020	12,346
2021	2,892
2022	2,651
	<u>\$ 39,413</u>

**Note 7. Net Assets without Donor Restrictions**

The Foundation's net assets without donor restriction is comprised of undesignated and Board designated amounts for the following purposes at December 31, 2018:

Board designated for operating reserves	2,194,150
Board designated for Telemedicine	47,371
Board designated for building fund	23,628
Undesignated	216,769
	<u>\$ 2,481,918</u>

**Note 8. Net Assets with Donor Restrictions**

Net assets with donor restrictions are restricted for the following purposes at December 31, 2018:

U.S. Education / Nutrition Projects	\$ 334,190
Medical clinics	177,514
Indigent care	91,658
Physical therapy training	74,334
Building fund	39,733
Telemedicine	25,000
Other programs	24,459
Dr. Dunklee Scholarship Fund	10,383
	<u>\$ 777,271</u>

Endowments, subject to the Foundations spending policy and appropriations, the income from which is expendable for:

Langdon Endowment Fund	\$ 887,783
DARTE Endowment PMA Trust	149,313
Nutrition Endowment Fund	146,217
	<u>\$ 1,183,313</u>

Total net assets with donor restrictions at December 31, 2018 is \$1,960,584.

**Note 9. Net Assets Released from Restriction**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

Purpose restrictions accomplished:

U.S. Education / Nutrition Projects	\$	65,746
Building fund		58,138
Indigent care		56,219
Telemedicine		54,328
Physical therapy training		46,107
Medical clinics and equipment		41,916
DARTE - preventive maintenance		20,756
Langdon/Nutrition/Surgery Center		5,265
Dr. Dunklee Scholarship Fund		2,734
Other programs		617
	\$	<u>351,826</u>

**Note 10. Endowment**

The Foundation follows the standards codified in FASB ASC 958-205-65, *Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds*, which provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the 2006 Uniform Prudent Management of Institutional Funds Act (UPMIFA). The endowment includes only donor-restricted endowment funds.

**Interpretation of Relevant Law** – The Board of Directors of the Foundation has interpreted the UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

**Endowment Investment and Spending Policies** – The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity. The Foundation expects its endowment funds, over time, to provide an average rate of return of approximately 4.25% annually. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

**FOUNDATION FOR THE CHILDREN OF THE CALIFORNIAS**  
**NOTES TO FINANCIAL STATEMENTS**

The Foundation has a policy of appropriating for distribution each year 3% of its endowment fund's average value over the prior fiscal year. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long term, the Foundation expects the current spending policy to allow its endowment to grow at an average of 3% annually. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

The following table represents the changes in the Foundation's endowment funds during the year ending December 31, 2018:

**Changes in Endowment Net Assets  
for the Year Ended December 31, 2018**

	Without <u>Donor Restrictions</u>	With <u>Donor Restrictions</u>	<u>Total</u>
Endowment net assets, beginning of year	\$ -	\$ 1,179,851	\$ 1,179,851
Investment return:			
Net investment income	-	30,142	30,142
Net depreciation (realized and unrealized)	-	(659)	(659)
Total investment return	-	1,209,334	1,209,334
Contributions	-	-	-
Appropriation of assets for expenditure	-	(26,021)	(26,021)
Endowment net assets, end of year	<u>\$ -</u>	<u>\$ 1,183,313</u>	<u>\$ 1,183,313</u>

**Note 11. Concentration of Credit Risk**

The Foundation maintains its cash in bank deposit accounts, which at times, exceed federally insured deposit limits. The Foundation adheres to a policy by which cash balances in excess of short-term needs are diversified amongst short-term, low risk investment vehicles. The Foundation has not experienced any losses in such accounts.

In addition, the Foundation invests in various investments, including mutual funds and money market accounts. Investment securities, in general, are subject to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of investments could occur in the near term and that such change could materially affect amounts reported on the financial statements.

**Note 12. Financial Strategy**

The mission of the Foundation to improve the health and nutrition for the children of the Californias is served through support for Hospital Infantil de Las Californias and engagement of families, organizations and public entities in southern California to promote specialty healthcare for disadvantaged children. The opportunities to address the mission are limitless. The contribution of the foundation is growing and diversifying to meet the need.

The Foundation is continuing efforts begun in prior years to meet the financial demands of its mission through a variety of fundraising approaches including securing and maintaining relationships with major donors, staging fundraising events, promoting sustained giving and engaging other foundations and philanthropies in grant support. Additional approaches to fundraising are under development. Major unrestricted or purpose-driven gifts received every few years and deployed over time are manifested in financial statements as years having high asset peaks followed by years of net loss, as expected. Individual gifts or grants received in 2018 were generous but not on the scale that would result in a peak year. The net income from fundraising events is improving steadily. The number of grants submitted and received is increasing. Income from

systematic appeals is increasing. Earnings from investments have fluctuated with the market, with an unrealized loss in bond assets during 2018. Considering cash infusions into the operations of the hospital, ongoing commitment to support medical care for indigent children, and the operating expenses for the Foundation, the net asset loss during 2018 was \$393,208, an improvement over 2017. Additional fundraising approaches to begin in 2019 are expected to result in further improvement. In addition, reporting for 2019 is expected to reflect a peak year.